skyguide factsheet

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Skyguide Mid-Year 2025: back to strong financial footing

Skyguide closes the first half of 2025 with a solid positive result. Stable costs and effective tariff adjustments contribute to a sustainable recovery after last year's loss.

At the end of June 2025, Skyguide achieved a net profit of 8 million Swiss francs. This represents an improvement of 27 million francs compared to the same period in 2024. The turnaround is mainly driven by an increase in revenues of 40 million francs following tariff adjustments, while costs rose moderately by 12 million francs (4.3 %).

Statutory Profit and Loss in MCHF	Year to Date June 2024	Year to Date June 2025	Gap
Revenues	255	295	40
Operating costs	275	287	12
Operating result	-20	8	28
Financial result	1	0	-1
Net result	-19	8	27

For the full year, Skyguide expects a net profit above 40 million francs. Thanks to this positive development, the company is as of today confident it will be able to fully repay the loan from the Swiss Confederation by 2029. Already this year, 41 million francs of the loan will be reimbursed. In 2024, Skyguide had posted a loss because costs were higher than what had been foreseen when tariffs were set back in 2021. The current development now marks a clear improvement of this situation.

Statutory Profit and Loss in MCHF	Actual 2024	Forecast 2025	Gap
Revenues	531	624	93
Operating costs	541	578	37
Operating result	-10	46	56
Financial result	-2	0	2
Net result	-12	46	58

Laying the foundation for mid-term stability

The tariff increase of 39 percent, introduced at the beginning of 2025, has partly led to traffic being shifted to neighbouring countries. Despite this effect, the adjustment has significantly contributed to strengthening Skyguide's financial foundation.

Skyguide has revised its National Performance Plan (see box below). Once this plan is approved by the European Commission, the company's financial stability will be secured on a medium-term basis.

This regulatory framework will provide Skyguide with the means to continue fulfilling its mandate reliably, while investing in the modernisation of its services.

How is Skyguide financed?
Skyguide is mainly financed through route and terminal charges paid by airlines for the use of the airspace and the airports. These charges are regulated under European cost-recovery schemes and coordinated by Eurocontrol. The charges set are valid for a Reference Period.

What is the Reference Period?
Every five years, air navigation service providers (ANSPs) across Europe start a new "Reference Period" as part of the Single European Sky (SES) initiative. Reference Period 3 spanned from 2020 to 2024, while the current Reference Period 4 commenced in January 2025 and will continue through 2029. Within this framework, it is determined which costs ANSPs can charge to airspace users through tariffs. These charges, which apply to en-route traffic as well as services at Geneva and Zurich airports, account for around 80 percent of Skyguide's revenues.

Why is the National Performance Plan important?
Although Switzerland is not an EU member, it participates fully in the SES and must comply with its rules. Switzerland submitted the first version of its National Performance Plan in October 2024 via the Federal Office of Civil Aviation (FOCA). The plan proposed higher tariffs to reflect the real cost of maintaining and modernising Skyguide's services, even if this meant missing the European efficiency targets. While the proposed objectives for environment, safety and capacity were approved, the cost-efficiency section was rejected. As a result, Skyguide's definitive tariffs for the new Reference Period are still pending approval at EU level, a process that can take up to one year.